

INFRASTRUCTURE TASK FORCE

REPORT AND RECOMMENDATIONS




ITF FORMATION

ITF GOALS

#	GOAL	STATUS
1.	Identify the City's capital improvement backlog and future needs for the 2025 to 2035 timeframe.	
2.	Define criteria and clarify processes for identifying and prioritizing future city CIP needs, projects, and funding opportunities.	Council Check in
3.	Ensure that the CIP program and prioritization is linked to the City's policies and planning priorities.	
4.	Ensure transparency in communications about infrastructure needs, challenges, and the work of the ITF.	
5.	Make recommendations regarding funding the City's infrastructure backlog at the conclusion task force work.	Not yet

ITF SCOPE OF WORK

#	SCOPE ITEMS	STATUS
1.	Identify the City's infrastructure backlog, future needs, and what criteria should be used to prioritize the needs identified.	Council Check In
2.	Estimate <u>total cost of infrastructure backlog</u> including likely escalation in City project construction estimates and budgets, as well as increases in the cost of labor, equipment, and materials due to continuing price changes over time.	
3.	Estimate cost of a <u>ten-year infrastructure future forecast</u> (beyond the backlog) including likely escalation in City project construction estimates and budgets, as well as increases in the cost of labor, equipment, and materials due to continuing price changes over time.	Not yet
4.	Make recommendations that address funding the infrastructure backlog and <u>10-year future forecast</u> at the conclusion of the ITF meetings in early 2024 considering	Not yet
5.	Determine if the City's infrastructure needs can be prioritized, financed, and effectively implemented given current <u>staff resources</u> .	Not yet

ITF DELIVERABLE/ FINAL REPORT

ITF Final Report

- **ITF Background**
- **City Needs: Capital Project Listing and Total Cost**
- **Project Prioritization Rubric**
- **Estimate of a 10-Year CIP Forecast**
- **Funding Recommendations**
- **Staffing Recommendations**

FUNDING OPTIONS REFRESHER

POTENTIAL FUNDING RECOMMENDATIONS

Fund Source	Approval Requirement	Potential Revenue
General Sales Tax	Ballot Measure: Voter Approval = 50% + 1	1% = ~\$17M/yr
TOT Increase	Ballot Measure: Voter Approval = 50% + 1	1% = ~\$440K/yr
Assessment District	Parcel Vote: Approval = 50% + 1 (Needs Engineering Study)	Based on the Infrastructure Funded
Special District	Ballot Measure: Voter Approval = 67% (Needs Engineering Study)	Based on the Infrastructure Funded
Community Facilities District	Parcel Vote: Approval = 67% (Needs Engineering Study)	Based on the Infrastructure Funded
Developer Impact Fee Increase	City Council Approval (Needs Eng Study and Fee Calculation)	20% = ~\$72K/Yr
No New Revenue	None	\$0

(ACA1 - 55%)

LESS PROMISING FUNDING SOURCES

Fund Source	Why Less Promising
Bond Measure	City does not have Bonding Capacity
New Loan	City does not have Loan Capacity
Transportation Utility Fee	Hasn't been implemented yet in CA
Enhanced Infrastructure Financing District	Complicated mechanics, labor intensive administration
Public Private Partnership	Few Big Businesses in Encinitas that Would Support Infrastructure
Grants	Not a Steady, Reliable Source (City will continue to pursue grants!)

NEW REVENUE

New Revenue is Challenging!

- ITF may make a recommendation
- Residents will tell us what resonates and what's viable through polling
- City Council will direct staff how to proceed